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27 APR 1948

MEMORANDUM FOR THE SPECIAL ASSISTANT TO THE SECRETARY OF STATE  
FOR RESEARCH AND INTELLIGENCE  
DIRECTOR OF INTELLIGENCE, GENERAL STAFF,  
UNITED STATES ARMY  
CHIEF OF NAVAL INTELLIGENCE  
DIRECTOR OF INTELLIGENCE, HEADQUARTERS,  
UNITED STATES AIR FORCE  
DIRECTOR OF SECURITY AND INTELLIGENCE,  
ATOMIC ENERGY COMMISSION  
DEPUTY DIRECTOR, JOINT INTELLIGENCE GROUP,  
JOINT STAFF

Subject: HIS Program

1. Reference is made to the memorandum dated March 4 from the Director of Central Intelligence concerning the final report of the ad hoc committee on the HIS program and to the replies received from the IAC members.

2. It will be recalled that this HIS program was initiated under IAB No. 1 and has more recently been considered under NSCID No. 3. When first contemplated, it was felt strongly by most of the IAB members that such a basic intelligence effort was necessary and that a unified system would save the duplication then taking place, especially in the military departments.

3. The ad hoc committee has exhaustively studied this matter and has pointed out in paragraph 7f, the last paragraph of its report dated February 20, that it considers it is very important to set a date for the completion of these studies in accordance with the JCS priority list and feels that reallocation of funds and personnel should be effected to accomplish this purpose. It is a peace-time program and will provide basic data of great importance for future estimates.

4. It is hoped, therefore, that the IAC chiefs will strongly support this program in realigning personnel as may be necessary, and in reallocating funds, maybe from the recently appropriated National Defense funds or through a deficiency appropriation, since the lack of funds is an apparent block to completion of this program in at least two of the agencies. If funds and personnel are not available to start this program in the immediate future and to carry it through to completion within the next 2-4 years, it should not be undertaken at all as tardy half measures would be worse than none.

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5. As suggested in some of the replies, the publishing of the JCS list in a separate supplement, for security reasons, will be effected, as well as all minor changes suggested.

6. However, it is thought that there should be an IAC meeting to resolve the two major points raised in some of the agencies' replies. It would be appreciated, therefore, if the agencies taking part in this production would complete the surveys, which they have in most cases already started, to determine (a) how their funds and personnel can be used or increased, if necessary, to comply with the (b) target date for the completion of those NIS having JCS priorities, as suggested in the Ad Hoc Committee Report.

7. If the producing agencies could complete the necessary surveys and inform us when they are ready to discuss the two major points in question, an IAC meeting will be called to determine:

- a. The additional funds (not presently available to the several IAC agencies) required to implement the NIS Program;
- b. The target date for the completion of those NIS having JCS priorities.

R. H. HILLENKOETTER  
REAR ADMIRAL, USN  
DIRECTOR OF CENTRAL INTELLIGENCE

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cc: State: Col. Harritt Booth  
Mr. William E. Dunn

Army: Col. E. J. Treacy, Jr.  
Mr. Samuel McKee, Jr.

Navy: Capt. Hanson K. Davis  
Lt. Col. C. M. DeHority, USMC

Air Force: Major W. G. Baird  
Lt. Col. Robert A. Gould, Jr.

AEC: Mr. William Trusheart

Joint Staff: Col. Joseph Halvarson